

ENTREPRENEURIAL ECOSYSTEMS

What is an "Entrepreneurial Ecosystem" and what it can contribute to economic vitality?

- + Entrepreneurial Ecosystems align a variety of public and private efforts, networks, and other factors including government policies, funding and finance, social capital, place assets, regulatory frameworks, and more.
- + Taken together, these elements provide the necessary financial, social, and human capital to foster inclusive, local entrepreneurship in innovative and creative ways. In this way, the ecosystem model mobilizes the entire community to support local business start-ups. From technology to marketing and from business law to financing, the idea is to surround the start-up with key elements for success.

ENTREPRENEURIAL ECOSYSTEMS

- + This *Entrepreneurial Ecosystem Community Audit* can help determine where a community is on the spectrum of support for entrepreneurs.
- + We use four Entrepreneurial Ecosystem levels: Dormant, Emerging, Thriving, and Sustainable.

 Based on the outcome of the audit, a customized approach to building a stronger entrepreneurial environment can be developed.

ENTREPRENEURIAL ECOSYSTEMS

How the audit is structured and how to score your community:

+ The following audit provides an evaluation tool of specific indicators that will help community leadership determine where they fall on a spectrum of support for local entrepreneurs and more importantly, where efforts can be made to strengthen that support.

The audit is divided into seven factors:

- Place-Based
- Government Policy/Regulations
- Financial Capital
- Social Capital
- Education and Training
- Culture
- Human Capital

How would you rate the number of new business startups in the past three years?

Low		Moderate		High	Your Score
1	3	5	7	9	

Is there enhanced local digital infrastructure, including cell, fiber, and WIFI networks?

Limited		Moderate		Strong	Your Score
1	3	5	7	9	

Does your district have dedicated space for emerging entrepreneurs, such as an incubator, accelerator, maker space, etc.?

No or Weak 1	3	Limited 5	7	Strong 9	Your Score
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Does your district have adequate vacant space to accommodate new business startups?

No or Seldom		Sometimes		Yes	Your Score
1	2	3	4	5	

Does your district operate an entrepreneurship pitch-it and/or "Shark Tank"-like contests for new entrepreneurs?

No or Seldom	2	Occasionally 3	4	Regularly 5	Your Score

Does your district leverage proximity to other entrepreneurial hubs?

No or Seldom 1 2	Occasionally 3	4	Regularly 5	Your Score
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Does your city allow for outdoor café/bar/restaurant dining along the sidewalk and in alleyways?

ſ	No or Little		Sometimes		Yes	Your Score
	1	3	5	6	7	

Is there a diversity of district housing available (workforce, market, condo, apartments, etc.)?

No or Little		Moderate		Strong	Your Score
1	3	5	6	7	

Has your community examined the market and identified target entrepreneurship opportunities that are aligned with your community (assets, anchors, geography, economic strengths)?

No or Little 1 3	Somewhat 6	Strong 7	Your Score
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Does your district offer access to a range of transportation options (e.g., passenger rail, bike lanes, neighborhood sidewalks, recreation trails, transit, cabs/uber/lyft, interstate highway access)?

No or Little	,	Sometimes		Yes	Your Score
1	3	5	6	7	

Is your community actively engaged in supporting entrepreneurial pipelines (e.g., Farmer's Markets, Incubators/Accelerators, Maker Spaces, Etsy Vendors, Pop-Ups; Mobile Retailers)?

No or Little		Sometimes		Yes	Your Score
1	3	5	7	9	

Has your district launched a pop-up program?

	No or Minimal		Limited		Yes	Your Score
L	1	3	5	6	7	

Does your district have a diversity of "Third Spaces" (e.g., Third Spaces can be churches, coffee shops, gyms, hair salons, post offices, main streets, bars, beer gardens, bookstores, parks, community centers, and meet-up spaces)?

No		Some		Many	Your Score
1	3	5	6	7	

Does your district have access to free design services and/or funding in support of entrepreneurs locating to district properties?

	No 1	3	Sometimes 5	6	Yes 7	Your Score
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GOVERNMENT POLICY/ REGULATIONS FACTORS

Does current zoning allow for a diversity of business types in downtown, such as small-scale manufacturers, mixed-used housing developments, and breweries?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

Does your city make the permit process easy for new businesses?

	No 1	3	Sometimes 5	7	Yes 9	Your Score
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GOVERNMENT POLICY/ REGULATIONS FACTORS

Does your City and/other Economic Development leadership place a priority on local entrepreneurship by committing capacity and resources in comparison to incentivizing the recruitment of businesses located in other communities?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

FINANCIAL CAPITAL FACTORS

Does your district operate a local crowdfunding program for real estate and/or small business investments?

No		Limited		Yes	Your Score
1	2	3	4	5	

Does your local banking community offer SBA and any other federal small business development funding tools?

No		Limited		Yes	Your Score
1	3	5	6	7	

FINANCIAL CAPITAL FACTORS

Does your district offer incentives to drive targeted new entrepreneurial investments (e.g., Grants, Microloans, Contests, etc.)?

No 1	3	Limited 5	6	Yes 7	Your Score
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Does your district have a group of local angel investors formed or other non-family equity sources available for entrepreneurial investments?

1 3 5 7 9 Your	Yes Your Score	7	Limited 5	3	No 1
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SOCIAL CAPITAL FACTORS

Are current business owners supportive of entrepreneurs through relationship-building, mentorship, referrals, etc.?

No 1	2	Limited 3	4	Yes 5	Your Score
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Is there an active SCORE Chapter and/or other mentor program operating in your community?

No		Limited		Yes	Your Score
1	3	5	6	7	

Are there any district-related clubs or networking activities for young professionals and entrepreneurs (i.e., the Kauffman Foundation's 1 Millions Cups)?

EDUCATION AND TRAINING FACTORS

Is the local private business service sector actively involved in supporting new businesses (e.g., marketing/social media, design, accounting, legal, contractors, web development, architects, etc.)?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

Is there local technical assistance available, provided by the public sector, to support small business development (e.g., succession planning; business plan development, financial analysis, feasibility analysis, multi-channel marketing)?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

Are Small Business Development Centers and/or other entrepreneurship technical assistance efforts offered in the district?

No	Occasional	Regional	Local (Not in District)	District	Your Score
1	3	5	6	7	

CULTURE FACTORS

Is there ample social capital amongst existing and aspiring entrepreneurs (i.e. strong networks and a spirit of collaboration, cooperation, and trust amongst existing and aspiring entrepreneurs)?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

Are new entrepreneurs actively engaged in civic and other community groups, boards, committees, etc.?

No 1	2	Sometimes	e	Yes 7	Your Score
1	3	o o	Ö	1	

Does the local media commonly run features and/or articles on local entrepreneurs?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

HUMAN CAPITAL FACTORS

Does your school system offer entrepreneurship programs for area children?

No		Limited		Yes	Your Score
1	3	5	6	7	

Does your district have a local college and/or university that offers degree or certificate programs in entrepreneurship?

No 1	3	Somewhat 5	6	Yes 7	Your Score
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What percentage of local entrepreneurs are women or minorities?

Under 25% 2	25% to 50% 3	5	Over 50% 7	Your Score
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HUMAN CAPITAL FACTORS

Does your workforce development office provide entrepreneurship training funds to dislocated workers?

No		Sometimes		Yes	Your Score
1	3	5	6	7	

What percentage of local business owners are near or past retirement age?

Over 75% 3	50%-75% 5	7	Less than 50%	Your Score
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SCORING YOUR ENTREPRENEURIAL ECOSYSTEM COMMUNITY AUDIT

	Minimum Possible Score	Maximum Possible Score
Place-Based Factors Score	16	116
Government Policy/Regulations Factors Score	4	30
Financial Capital Factors Score	4	28
Social Capital Factors Score	3	19
Education and Training Factors Score	3	21
Culture Factors Score	3	21
Human Capital Factors Score	5	37
TOTAL SCORE	38	272

EVALUATING YOUR COMMUNITY'S PROGRESS

DORMANT STAGE

SCORES BELOW 100

A community in this range is not well-organized to support local entrepreneurs and new business startups.

EMERGING STAGE

SCORES ABOVE 100 AND BELOW 175

A community in this range has begun to accumulate the needed assets to create an Entrepreneurial Ecosystem.

THRIVING STAGE

SCORES ABOVE 175 AND BELOW 230

A community in this range has a strong Entrepreneurial Ecosystem underway.

SUSTAINABLE STAGE

SCORES ABOVE 230

A community in this range has a well-established Entrepreneurial Ecosystem that has the strength to maintain a vibrant program over time.